



# TOWN OF MARION FISCAL YEAR 2023 BUDGET

PREPARED BY  
JAMES McGRIL, TOWN ADMINISTRATOR  
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Town of Marion  
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Marion, Massachusetts 02738

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Town Administrator

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DATE: January 28, 2022  
TO: Select Board  
Finance Committee  
FROM: Jay McGrail, Town Administrator  
SUBJECT: Fiscal Year 2023 Budget

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#### **Fiscal Year 2023 Budget Executive Summary**

Attached is the Town Administrator's recommended preliminary budget for FY2023. Department Heads were asked to present a "level-services" budget with additional requests made separately. This past year along with the upcoming year have presented significant challenges to the Town of Marion, as we have dealt with multiple crises.

The ongoing COVID 19 pandemic is still causing stress on the Town's budget as we deal with sick employees, ongoing costs associated with staffing and supply issues along with changes to the way we do business in the Town. Other crises have presented a challenge to the town including the Water Boil Order and its financial impact, and the severe northeaster in the fall. That storm put the Department of Public Works behind the "8ball" going into the winter season for its budget and workload. The Water Boil Order has changed our Water Department Capital Planning for FY23. As we prepare for the FY23 budget year and the 2022 calendar year, these issues will have ongoing ramifications.

#### **Revenue and Free Cash**

Our FY23 revenue estimates are based on historical data and continue to be conservative given COVID 19 concerns. This approach will strengthen our financial outlook and help us maintain our AAA Bond credit rating. Continued funding of OPEB as well as subsidizing the sewer enterprise fund (to mitigate the upcoming double-digit rate increase) are top priorities again in FY23.

The combination proposition 2.5 and new growth is estimated to generate approximately \$567,788 in additional revenue for FY23, down from \$631,260 for FY22.

Due to the sale of Atlantis Drive, our conservative estimates for revenues, and tightening our budgets during COVID 19, we have an unprecedented amount of free cash (~\$3.7mm). Our plan is to use about ~\$1mm for capital projects, \$220,000 to subsidize the sewer enterprise fund, \$300,000 for continued support to the operating budget along with funding for OPEB. We are also proposing to use \$1.5MM to lower the amount the Town will need to borrow for the new DPW Operations Building project (\$4.5 mm total).

The DPW Operations Building is a critical project for the Town of Marion and will be on the upcoming warrant at Annual Town Meeting for the approval of \$3.0mm in debt exclusion. Along with this project, the final vote to approve the matching funds needed for the construction of the new Maritime/Harbor Building will also be on warrant. With the support of over \$2mm in funds from the Commonwealth's Seaport Economic Council, the town will be looking for debt authorization to be paid through the Waterways Fund for \$700,000.

With the balance of \$300-350K, we propose we bring forward an article to partially offset increases in taxes for FY23. This would create a one-time appropriation to reduce property taxes for everyone in Marion, similar to the annual Chester Vose fund. This approach should create approximately \$300-350K in excess levy capacity.

#### **Some of the significant expenses increases in the FY23 center around a number of topics**

First, the Marion Police Department is faced with the challenges resulting from Police Reform in Massachusetts. Because of the national attention surrounding the George Floyd tragedy, Massachusetts implemented reforms that change the way Police officers are certified and the record keeping/reporting requirements to the State. These changes will hurt the Marion Police Department's ability to retain special police officers and will significantly impact overtime in the Department. To combat these liabilities, we included money for a new full-time officer and for increased hours for the Police Administrative Assistant in the FY23 Budget.

Other expense pressure points for the FY23 budget include a significant increase in the assessment for the Upper Cape Cod Technical High School. The Town of Marion is sending an additional 4 students to Upper Cape Cod Tech this year. The impact of that on the town's assessment is a \$65,000, an increase of 21.02% in the annual assessment. Please note the figures used for Upper Cape Regional Vocational School and Old Rochester Regional School, are still preliminary and based on an estimate provided by the School Superintendents and its budget sub committees. These numbers are subject to the two school committee approvals in mid-March.

Along with this new cost, the Town is faced with a large increase in the annual pension assessment paid to Plymouth County. This expense has grown \$102,528 in FY23, equal to 7.95%. This is due to recent retirements of high-level Town employees along with the growing costs associated with municipal retirements.

Some of the large Public Works cost increases in FY23 are associated with managing the Benson Brook Transfer Station and for the Curbside Collection Program. Beginning in January 2021 the Town of Marion was no longer part of the Carver Marion Wareham Regional Refuse Disposal District (CMWRRDD) and began limited operations of the Benson Brook Transfer Station with Town of Marion employees which operated at a breakeven for FY21 and is tracking to breakeven in FY22. In FY23 we broke out the cost of the Transfer Station into a new line item. The fixed costs associated with Curbside Collection will grow as well in FY23. Due in most part to an amendment to the original Waste Management contract regarding the increased use of the recycling program in our Town and Waste Management's cost to dispose of it. This amendment, along with contractually obligated increases grew the curbside line item ~\$50,000. This successful program is vital to the Town of Marion and its residents.

## **Budget Growth in FY23**

Overall growth for the Town of Marion's FY23 budget is projected to be 3.55%. The average budget increase over the last seven years is 3.34%. It is important to note that with the expenses associated with this budget, the General Government or total Town increase (without including the school budgets) is 2.00%, down from 2.3% last year. Also, if you remove the new costs associated with the Benson Brook Transfer Station and curbside collection disposal, the overall town increase in FY23 is 1.60%, lower than the average consumer price index of the last three years.

## **Key department spending snapshot:**

### **Public Works:**

#### **Highway**

The Highway Division no longer provides curbside residential trash and recycling services, but still provides significant support in this area by managing the contract with Waste Management as well as certain in-field services such as collecting rubbish and recycling from municipal parks and properties. In addition, the Highway Division staffs and operates the Transfer Station which was successfully re-opened last January. Highway Division staff were redeployed to increase the quality of existing services and to provide new services such as maintenance of Open Space properties and the day-to-day tasks associated with compliance with the Town's Municipal Separate Storm Sewer System (MS4) Permit. In 2021, Highway took over responsibility for maintaining the Town's parks. This additional seasonal work led to an increase in the number of temporary summer workers utilized. Moving forward, the Department will continue to actively evaluate the need to balance peak summer labor demand and staffing levels. Currently eleven (11) full-time positions are budgeted.

#### **Water**

The Water Division continues to dedicate both administrative and operations staff to work with Master Meter to correct meter issues. This year's capital projects focus on planning and preventive maintenance, including items designed to help improve the Division's ability to respond should there ever be another boil water order. In addition, the Mattapoissett River Valley Water District is moving forward with plans to replace the filtration system and add ultraviolet disinfection at its water treatment facility. DPW staff and Town appointed officials will continue to participate in its decision-making process. Currently there are three (3) full-time permanent positions budgeted and the Division is fully staffed.

#### **Sewer**

The Waste Pollution Control Facility (WPCF) and Lagoon Improvements project is expected to finish in the first half of calendar year 2022. This will add additional maintenance and regulatory requirements to the operation of the facility. At approximately the same time, the Front Street Station bypass project, funded by a CZM grant, should be complete. The Sewer Division's primary focus is on the operations of both the WPCF and the collection system. Compliance with the WPCF's NPDES Permit (and associated Administrative Orders) is also a primary priority, and submission of the facility's NDPES permit renewal application will happen in May. Currently there are five (5) full-time permanent positions budgeted.

## **Recreation Department**

### **Administrative Assistant / Assistant Director Position**

This line item sees an increase from \$11,422 for FY22, to \$16,628.00 for FY23. During FY22 this position worked an average of 11hrs/wk. with a full-time Director. In FY23, the Director position has been cut from a full-time 40hr/wk position to 20hr/wk. This situation necessitates the increase in hours for the Assistant Director from 11hr/wk. to 19hr/wk. The increase of \$5,206 on this line item is both for an increase in hours from 11 hours in FY22 to 19 hours in FY23, and the normal step increase from \$16.50 to \$16.83 for this position.

### **Seasonal Positions**

Our previous pay scale for seasonal employees was approved on October 9th, 2019. The starting rate on this scale for a seasonal position started at Step 1 at a rate of \$12.75 and topped out at Step 5 at a rate of \$13.79. This amount of compensation is no longer applicable in 2022 and beyond. The current minimum wage in the state of Massachusetts is \$14.25. In order to find and retain dependable seasonal employees a request to increase our starting Step 1 to \$14.25 and max out at Step 5 at \$15.41 seems to be consistent with the current market for part-time employment.

### **Lifeguards**

Lifeguards are a fundamental part to opening and operating Silvershell Beach in the summertime. The previously approved pay scale for lifeguards had Step 1 compensation of \$14/hr. and a Step 5 compensation of \$15.14. In conducting research and reviewing current trends in lifeguard compensation, we have determined that our compensation chart must be updated to reflect the need to retain highly qualified lifeguards. I am proposing a Step 1 increase to \$15.71 and a top Step 5 increase to \$16.99. This line item covers the Lifeguards assigned to Silvershell Beach from June 15 to August 28. We are fortunate that we have dedicated long-term lifeguards working for the Town of Marion. However, the lifeguard requirements and training have increased and our compensation needs to remain competitive. Overall, this results an increased funding request of \$3,943. This number is calculated based on the proposed step increase to an average of \$16.34 and the estimated number of hours (2,646.25) that lifeguards will work this summer.

## **Harbormaster Department**

### **Full Time Wages**

This line item has increased for 3 full time employees according to the step increases listed in the Town Employee Policy.

### **Overtime**

Overtime has increased due to a reclassification of an employee's exempt/non-exempt status in accordance with FLSA guidelines

### **Boat Maintenance**

This line has increased as a short-term solution, while the Department is "in between" maintenance facilities. We anticipate this line will be able to be decreased once the department has the necessary resources to effectively manage routine maintenance of the department's vessels and equipment.

### **Management and Development**

This line was increased to allow for the required additional training of 2 employees in order to be in compliance with the legislative requirements resulting from the Police Reform Act. One employee will require this additional training in FY24.

**REVENUE CATEGORIES****Explanation****Tax Levy:**

Tax Levy	This figure reflects the prior fiscal year's tax levy as defined on the recap sheet approved by the Department of Revenue (DOR).
2.5% Increase	The prior fiscal year's tax levy multiplied by 2.5%, the maximum amount allowed by State law without the approval of an override of Proposition 2.5.
Estimated New Growth	The estimated new tax levy growth based on the projected construction of new homes, businesses, additions, etc.
Excess Levy Reserve Est.	The projected amount of excess levy capacity that will exist once the upcoming fiscal year's tax rate is certified by the DOR.
Overrides / Exclusions	Any operating budget overrides approved by the voters for the specified fiscal year. Overrides can only be put before the voters by the Board of Selectmen and must receive the approval of both Town Meeting and a successful ballot vote at a Town election.

**Other Revenue:**

State Aid: Discretionary	This figure reflects the estimated funding levels for the upcoming fiscal year's Cherry Sheet provided by the DOR.
State Ch. 70 Aid: School	This figure reflects the estimated Ch. 70 school funding amount for the upcoming fiscal year.
Estimated Local Receipts	This figure reflects the Town's estimated local receipts for the upcoming fiscal year.
Surplus Revenue / Free Cash	This figure reflects the amount of surplus revenue (also known as free cash) certified by the DOR for use by the Town.
Overlay Release	This figure represents the projected overlay reserves that can appropriately be released by the Board of Assessors and used for the upcoming fiscal year's budget.
Transfer from Stabilization Fund	This figure reflects any approved transfers from the Stabilization Fund for the specified fiscal year.

**ReCap Sheet Items:**

Abatements / Overlay	This amount is set aside by the Board of Assessors to cover any approved abatement requests and state-allowed exemptions (i.e. elderly, blind, hardship) for the upcoming fiscal year.
Snow & Ice Deficit	The amount of the Snow & Ice budget deficit expected for the current fiscal year. This is the only budget account the State allows municipalities to deficit spend.

**EXPENSE CATEGORIES****Explanation****Town Meeting Items:**

Group Health Insurance	This figure represents the projected appropriation for group health insurance for the upcoming fiscal year.
County Retirement Assessment	This figure represents the Town's projected assessment for the Plymouth County Retirement Association for the upcoming fiscal year. The final figure is typically provided to member units in December and is based on an actuarial assessment and also takes into consideration paying the unit's
Property & Liability Insurance	This figure reflects the projected total cost of the Town Insurance account for the upcoming fiscal year, which includes the Town and School's Comprehensive Insurance Package, Workers Compensation, Police & Fire
Medicare	This figure represents the Town's required portion of payroll that goes toward federally mandated Medicare and FICA programs.
OPEB Trust Fund	Meeting. Appropriations to this account are now being tracked by the Town's auditors and by municipal bonding agencies with a primary concern being the future health insurance costs of retirees.
Debt: Long Term - General Fund	The debt authorized by voters as found on the Town's Debt Schedule from the General Fund.
Borrowing Expenses	The anticipated expenses incurred by the Town Treasurer for all temporary borrowing during the upcoming fiscal year.
Reserve Fund	The amount appropriated for use by the Finance Committee during the upcoming fiscal year for unanticipated or extraordinary expenses. Use of these funds requires approval of the Finance Committee.
<b><u>Operating Budgets:</u></b>	
School Budget - Local	The projected operating budget for the Sippican Elementary School funded by the Town's local contribution for the next fiscal year.
School Budget - ORR	The projected assessment for the operations of the Old Rochester Regional School District funded by the Town's local contribution for the next
UCCRVTS Budget	The projected operating budget for the Upper Cape Cod Regional Vocational Technical School system for the upcoming fiscal year
General Government Budget	The projected operating budget for all General Government departments for the upcoming fiscal year.



**TOWN OF MARION**  
**Fiscal Year 2023 Estimated Revenues**

**REVENUES SOURCES**

	FY22		FY23
	Est Revenues	Recap Revenues	Est. Revenues
Levy Limit (FY22 Base)	20,050,404.00	20,050,404	\$ 20,711,514.00
Prop. 2 1/2	501,260.00	501,260.00	\$ 517,788.00
Operating Override	0.00	0	\$ -
New Growth Est.	130,000.00	159,850	\$ 50,000.00
FY Debt Exclusions			
	FY23 Levy Limit	20,681,664.00	\$ 21,279,302.00
		766,626.00	\$ 744,658.00
	FY23 Maximum Levy	21,493,000	\$ 22,023,960.00
	Actual FY22 Levy on Recap	21,326,551	\$ -
Chester Vose - Reduction in Taxes	2,000.00	2,000	\$ 2,000.00
State (Local) Aid	1,149,413.00	1,240,942	\$ 1,335,557.00
Overlay requirement	(215,000.00)	(209,369)	(\$215,000.00)
Other amts to be raised ( County & State est.)	(107,261.00)	(108,123)	(\$129,108.00)
Local Receipts	1,516,446.00	1,550,000	\$ 1,600,000.00
	Total Raise and Appropriate	23,793,888.00	\$ 24,617,409.00
Other Transfers - Free Cash	300,000.00	300,000	\$ 300,000.00
Other Transfers - Overlay Surplus/Reserves	75,000.00	75,000	\$ 50,000.00
Other Transfers - Debt Premium	4,870.00	4,870	\$ 4,330.00
Other Transfers - Indirect Costs	861,190.00	861,190	\$ 842,611.00
Other Transfers - County Dog Fund	5,500.00	5,500	\$ 7,000.00
Other Transfers - State Aid to Libraries	7,000.00	7,000	\$ 7,000.00
Other Transfers - Wetlands	5,500.00	5,500	\$ 4,500.00
Other Transfers - Waterways	240,000.00	240,000	\$ 250,000.00
<b>TOTAL GENERAL FUND REVENUES</b>	<b>25,292,948.00</b>	<b>25,301,061.00</b>	<b>\$ 26,082,850.00</b>
<b>TOTAL FY23 GF OPERATING BUDGET -LEVEL SERVICES</b>			
	25,292,948.00	25,292,948.00	\$ 26,189,671.00
<i>Increase from year to year</i>			3.55%
<b>VARIANCE (Revenue shortfall)</b>	<b>0</b>	<b>8,113</b>	<b>\$ (106,821.00)</b>



# TOWN OF MARION

## FY23 PROJECTED GF REVENUES

Other Transfers (indirect costs, County dog, Wetlands, W/W, etc), \$1,163,111 , 4%

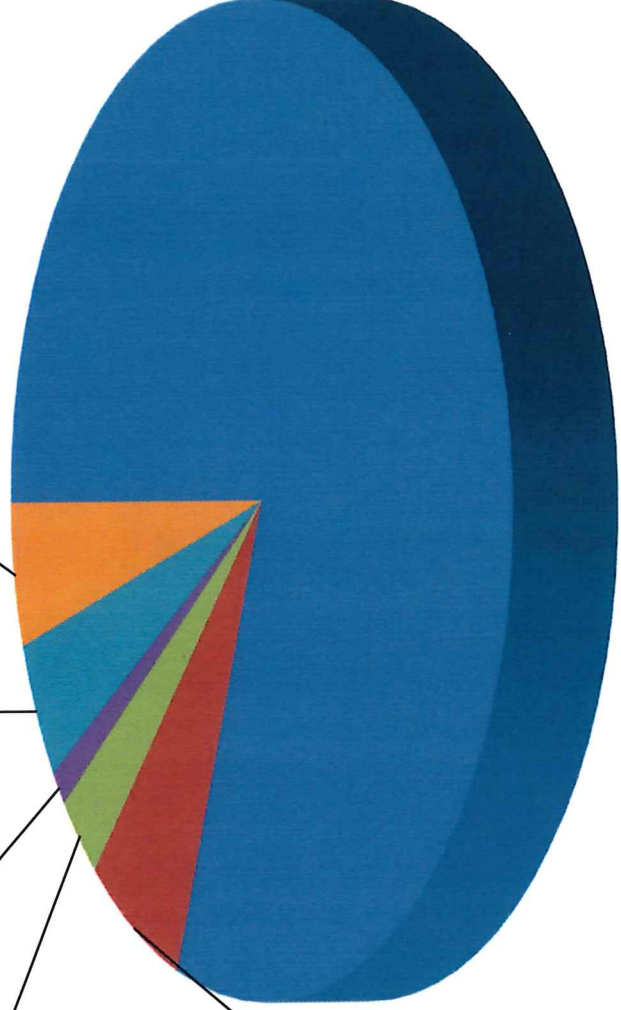
State Aid, \$1,206,449 , 5%

Free Cash, \$300,000 , 1%

Debt Exclusion, \$748,988 , 3%

Local Receipts (MVE, BE, Licenses/Permits, Ambulance billing, etc.), \$1,600,000 , 6%

Tax Levy , \$21,064,302 , 81%



## TOWN OF MARION

				22 to 23	22 to 23
	FY22	FY23		% chg	amount
	Appropriation	Proposed		Differ	Differ
<b>GENERAL GOVERNMENT</b>					
113 Election and Town Meetings	\$ 11,350	\$ 11,450.00	0.88%	\$	100.00
122 Selectmen	\$ 50,118	\$ 50,118.00	0.00%	\$	-
122 Selectmen - Negotiations	\$ 4,730	\$ 55,000.00	1062.79%	\$	50,270.00
123 Town Administrator	\$ 143,000	\$ 150,000.00	4.90%	\$	7,000.00
131 Finance Committee	\$ 37,700	\$ 37,700.00	0.00%	\$	-
132 Reserve Fund	\$ 65,000	\$ 65,000.00	0.00%	\$	-
135 Finance Director/Town Accountant	\$ 138,750	\$ 144,050.00	3.82%	\$	5,300.00
141 Assessors	\$ 125,112	\$ 127,392.00	1.82%	\$	2,280.00
145 Treasurer	\$ 58,348	\$ 59,666.00	2.26%	\$	1,318.00
146 Collector	\$ 55,480	\$ 56,798.00	2.38%	\$	1,318.00
151 Legal	\$ 152,000	\$ 127,000.00	-16.45%	\$	(25,000.00)
155 Computer	\$ 177,192	\$ 186,021.00	4.98%	\$	8,829.00
159 Administrative Services	\$ 832,529	\$ 852,332.00	2.38%	\$	19,803.00
161 Town Clerk	\$ 69,660	\$ 71,811.00	3.09%	\$	2,151.00
163 Registrar of Voters	\$ 13,000	\$ 13,700.00	5.38%	\$	700.00
171 Conservation	\$ 2,950	\$ 3,950.00	33.90%	\$	1,000.00
175 Planning Board	\$ 78,221	\$ 79,703.00	1.89%	\$	1,482.00
176 Zoning Board	\$ 2,119	\$ 2,119.00	0.00%	\$	-
191 Town Facilities	\$ 376,888	\$ 382,624.00	1.52%	\$	5,736.00
195 Town Report	\$ 6,600	\$ 7,200.00	9.09%	\$	600.00
199 Unclassified	\$ 1,800	\$ 1,879.00	4.39%	\$	79.00
<b>Total General Government</b>	<b>\$ 2,402,547</b>	<b>\$ 2,485,513.00</b>	<b>3.45%</b>	<b>\$</b>	<b>82,966.00</b>
<b>PUBLIC SAFETY</b>					
210 Police Department	\$ 1,982,461	\$ 2,067,504.00	4.29%	\$	85,043.00
210 Police Cruiser	\$ 63,006	\$ 63,006.00	0.00%	\$	-
220 Fire/EMS Department	\$ 1,204,424	\$ 1,239,616.00	2.92%	\$	35,192.00
241 Building Department	\$ 127,315	\$ 130,290.00	2.34%	\$	2,975.00
292 Animal Control	\$ 63,532	\$ 66,046.00	3.96%	\$	2,514.00
295 Marine Resources	\$ 267,550	\$ 285,905.00	6.86%	\$	18,355.00
299 Tree Warden	\$ 30,700	\$ 30,700.00	0.00%	\$	-
<b>Total Public Safety</b>	<b>\$ 3,738,988</b>	<b>\$ 3,883,067.00</b>	<b>3.85%</b>	<b>\$</b>	<b>144,079.00</b>
<b>SCHOOLS - EDUCATION</b>					
300 Sippican School	\$ 6,480,734	\$ 6,579,604.00	1.53%	\$	98,870.00
301 ORR Operating	\$ 4,901,695	\$ 5,069,289.00	3.42%	\$	167,594.00
302 ORR Debt	\$ 201,747	\$ 194,232.00	-3.72%	\$	(7,515.00)
302 Upper Cape Cod Oper.	\$ 305,004	\$ 369,113.00	21.02%	\$	64,109.00
302 Upper Cape Cod Debt	\$ 25,887	\$ 25,887.00	0.00%	\$	-
<b>Total Education</b>	<b>\$ 11,915,067</b>	<b>\$ 12,238,125.00</b>	<b>2.71%</b>	<b>\$</b>	<b>323,058.00</b>

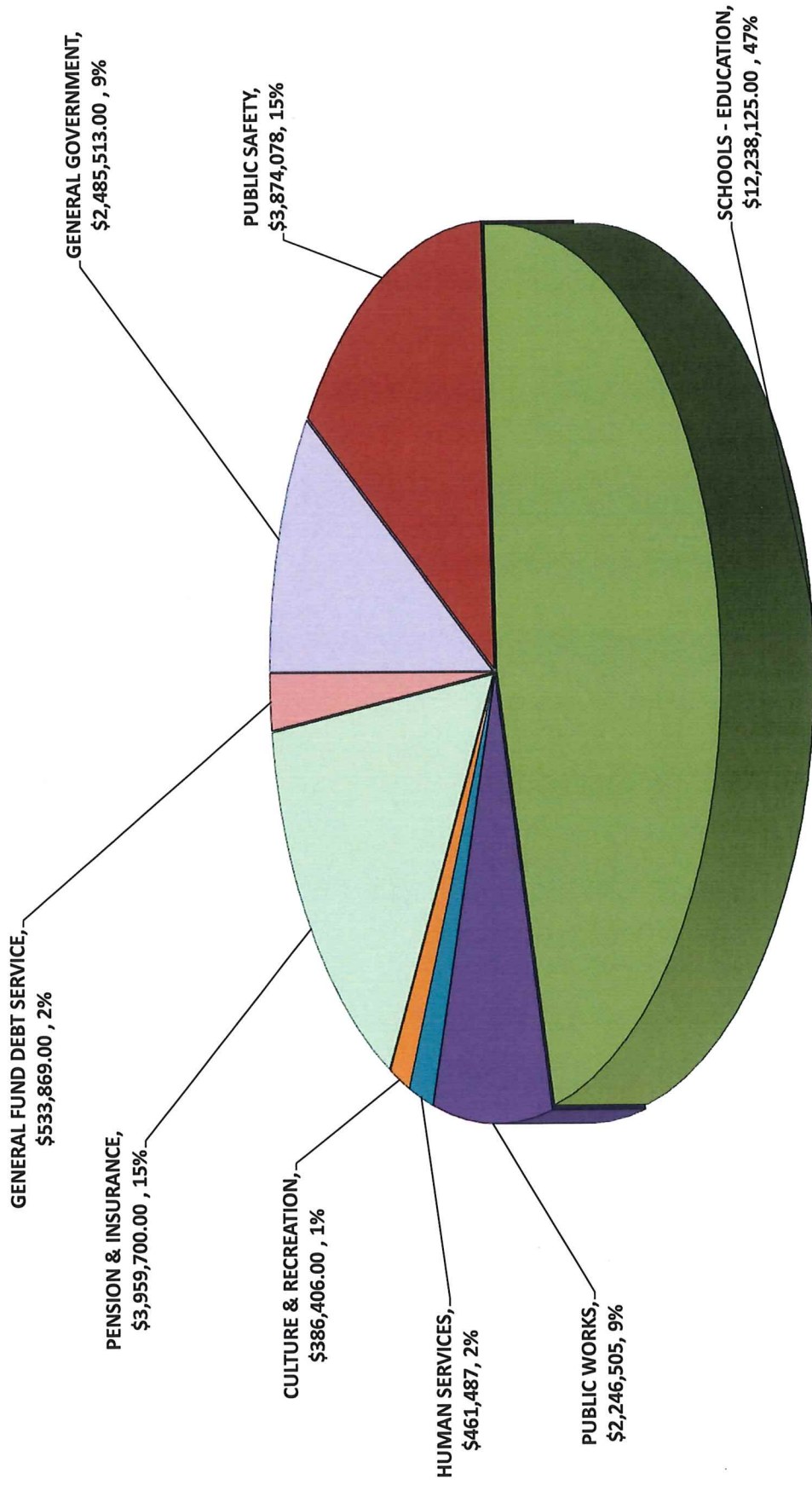
## TOWN OF MARION

		FY22		FY23	22 to 23	22 to 23
		Appropriation		Proposed	% chg	amount
					Differ	Differ
<b>PUBLIC WORKS ADMIN.</b>						
420 Public Works	\$	1,664,143	\$	1,819,935.00	9.36%	\$ 155,792.00
490 Utilities & Fuel	\$	426,570	\$	426,570.00	0.00%	\$ -
<i>Total Public Works</i>	\$	<i>2,090,713</i>	\$	<i>2,246,505.00</i>	<i>7.45%</i>	<i>\$ 155,792.00</i>
<b>HUMAN SERVICES</b>						
511 Board of Health	\$	141,063	\$	135,207.00	-4.15%	\$ (5,856.00)
541 Council on Aging	\$	218,294	\$	221,525.00	1.48%	\$ 3,231.00
543 Veterans	\$	97,500	\$	99,754.00	2.31%	\$ 2,254.00
<i>Total Human Services</i>	\$	<i>456,857</i>	\$	<i>456,486.00</i>	<i>-0.08%</i>	<i>\$ (371.00)</i>
<b>CULTURE &amp; RECREATION</b>						
610 Library	\$	213,672	\$	222,219.00	4.00%	\$ 8,547.00
630 Recreation	\$	121,647	\$	134,987.00	10.97%	\$ 13,340.00
670 Natural History Museum	\$	10,000	\$	10,000.00	0.00%	\$ -
692 Celebrations-Parades & Band Concerts	\$	19,200	\$	19,200.00	0.00%	\$ -
<i>Total Culture &amp; Recreation</i>	\$	<i>364,519</i>	\$	<i>386,406.00</i>	<i>6.00%</i>	<i>\$ 21,887.00</i>
<b>DEBT SERVICE</b>						
710 Principal Payments	\$	447,700	\$	449,100.00	0.31%	\$ 1,400.00
711 Interest Payments	\$	101,162	\$	84,769.00	-16.20%	\$ (16,393.00)
<i>Total Debt Services</i>	\$	<i>548,862</i>	\$	<i>533,869.00</i>	<i>-2.73%</i>	<i>\$ (14,993.00)</i>
<b>PENSION &amp; INSURANCE</b>						
911 Pension Assessment	\$	1,289,828	\$	1,392,356.00	7.95%	\$ 102,528.00
914 Group insurance	\$	1,775,217	\$	1,821,474.00	2.61%	\$ 46,257.00
940 Town Insurance	\$	710,350	\$	745,870.00	5.00%	\$ 35,520.00
<i>Total Pension &amp; Insurances</i>	\$	<i>3,775,395</i>	\$	<i>3,959,700.00</i>	<i>4.88%</i>	<i>\$ 184,305.00</i>
<b>GENERAL FUND FY23 BUDGET</b>	\$	<b>25,292,948</b>	\$	<b>26,189,671.00</b>	<b>3.55%</b>	<b>\$ 896,723.00</b>
<b>WATER ENTERPRISE FUND</b>						
Salaries and Expenses	\$	1,052,935	\$	1,039,231.00	-1.30%	\$ (13,704.00)
Reserve Fund	\$	60,000	\$	60,000.00	0.00%	\$ -
Debt (principal, interest and charges)	\$	939,948	\$	922,310.00	-1.88%	\$ (17,638.00)
Subtotal	\$	<b>2,052,883</b>	\$	<b>2,021,541.00</b>	<b>-1.53%</b>	<b>\$ (31,342.00)</b>
Indirect Costs	\$	410,593	\$	394,602.00	-3.89%	\$ (15,991.00)
<b>WATER ENTERPRISE FY23 BUDGET</b>	\$	<b>2,463,476</b>	\$	<b>2,416,143.00</b>	<b>-1.92%</b>	<b>\$ (47,333.00)</b>
<b>SEWER ENTERPRISE FUND</b>						
Salaries and Expenses	\$	1,090,625	\$	1,145,955.00	5.07%	\$ 55,330.00
Reserve Fund	\$	60,000	\$	60,000.00	0.00%	\$ -
Debt (principal, interest and charges)	\$	1,791,545	\$	1,938,781.00	8.22%	\$ 147,236.00
Subtotal	\$	<b>2,942,170</b>	\$	<b>3,144,736.00</b>	<b>6.88%</b>	<b>\$ 202,566.00</b>
Indirect Costs	\$	450,597	\$	448,009.00	-0.57%	\$ (2,587.99)
<b>SEWER ENTERPRISE FY23 BUDGET</b>	\$	<b>3,392,767</b>	\$	<b>3,592,745.00</b>	<b>5.89%</b>	<b>\$ 199,978.01</b>

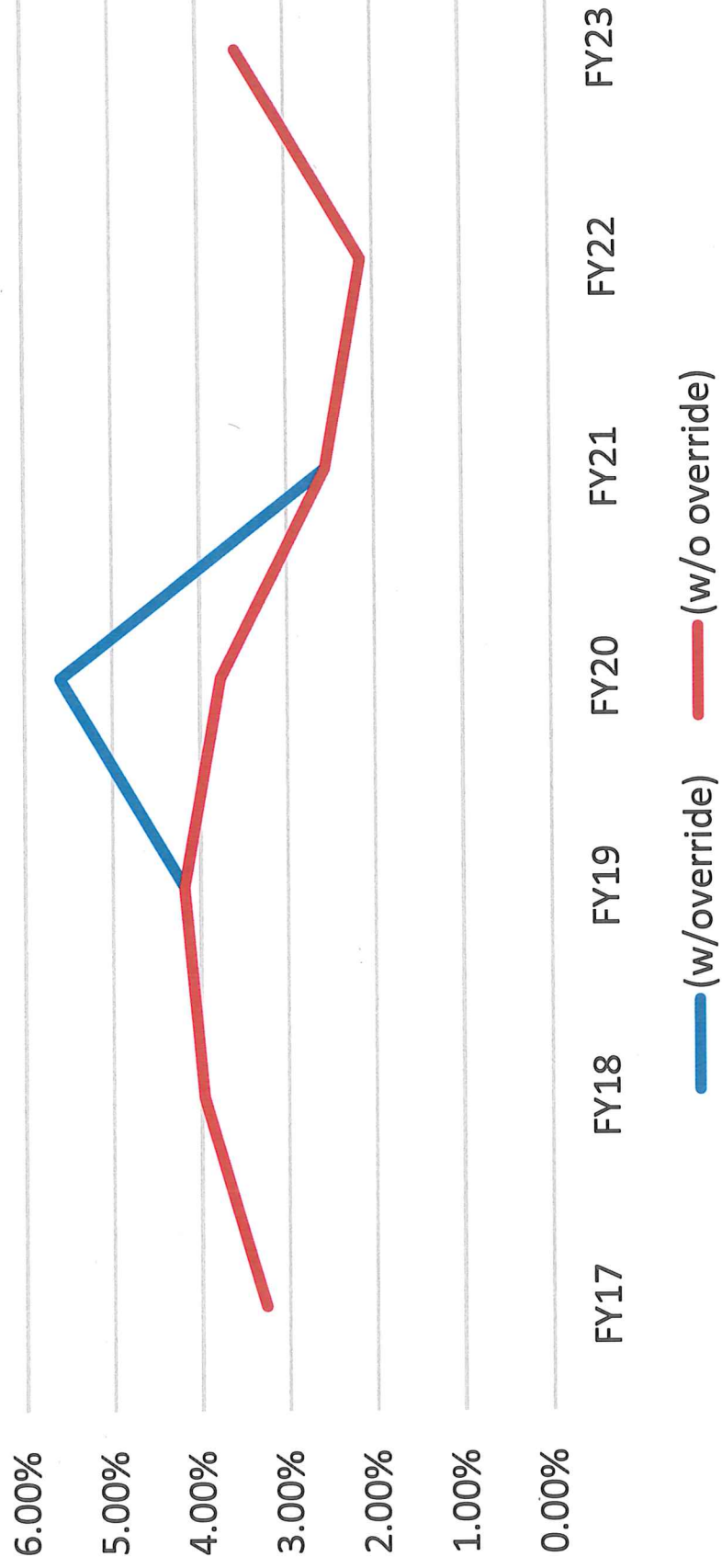


# TOWN OF MARION

## FY23 Proposed GF Budget



## Town of Marion Total Budget Growth



OLD ROCHESTER REGIONAL SCHOOL DISTRICT  
MASSACHUSETTS SUPERINTENDENCY UNION NO. 55

**PRELIMINARY OCTOBER 1, 2021 - ENROLLMENT**

GRADE	NON-RESIDENT NON TUITION			MARION	MATTAPOISETT	ROCHESTER	TOTAL	differ (20 to 21)		
ELEMENTARY:	MR	MT	RCH					MR	MT	RCH
<b>PROJECT GROW</b>				19	25	25	69	6	4	5
K	2	2	2	48	55	55	158	9	10	4
1	1			49	49	63	161	-5	5	7
2		1		53	46	62	161	-4	-14	-1
3	2	1	1	63	61	69	193	8	7	-5
4	1			52	63	89	204	-2	6	27
5			1	54	64	64	182	-6	3	-17
6			1	64	60	84	208	4	8	19
<b>SUB-TOTALS</b>	6	4	5	402	423	511	1336	10	29	39
<b>JUNIOR HIGH:*</b>				<b>MARION</b>	<b>MATTAPOISETT</b>	<b>ROCHESTER</b>	<b>TOTAL</b>			
7				58	57	68	183	-2	-11	3
8				59	72	65	196	-7	-1	-3
<b>SUB-TOTALS</b>				117	129	133	379	-9	-12	0
<b>SENIOR HIGH:*</b>				<b>MARION</b>	<b>MATTAPOISETT</b>	<b>ROCHESTER</b>	<b>TOTAL</b>			
9				48	56	31	135	8	5	-14
10				39	50	49	138	-13	0	1
11				50	54	50	154	-1	-14	-9
12				50	61	59	170	8	-10	6
SP				0	2	1	3	-3	1	-1
<b>SUB-TOTALS</b>				187	223	190	600	-1	-18	-17
Charter School Students (FY22 Reporting)				3	1	4	8			
FY22 School Choice (sending)				5	3	4	12			
<b>SUB_TOTALS 7-12</b>				312	356	331	999	-2	-26	-9
<b>GRAND TOTAL</b>				<b>706</b>	<b>775</b>	<b>834</b>	<b>2315</b>	0	-1	22
<b>UPPER CAPE COD:</b>				<b>MARION</b>	<b>MATTAPOISETT</b>	<b>ROCHESTER</b>	<b>TOTAL</b>			
9				9			9			
10				7			7			
11				1			1			
12				3			3			
<b>TOTAL</b>				20	0	0	20	3	0	0
<b>OLD COLONY:</b>				<b>MARION</b>	<b>MATTAPOISETT</b>	<b>ROCHESTER</b>	<b>TOTAL</b>			
9					8	39	47			
10					12	16	28			
11					12	20	32			
12					12	18	30			
<b>TOTAL</b>					44	93	137	0	2	16
<b>BRISTOL COUNTY AGGIE:</b>				<b>MARION</b>	<b>MATTAPOISETT</b>	<b>ROCHESTER</b>	<b>TOTAL</b>			
9					1	3	4			
10					1	1	2			
11				1	1	6	8			
12				3	1	3	7			
<b>TOTAL</b>				4	4	13	21	0	0	0

\*not including school choice

SP= Special Program (18-22 years of age)



OLD ROCHESTER REGIONAL SCHOOL DISTRICT  
MASSACHUSETTS SUPERINTENDENCY UNION NO. 55

**OCTOBER 1, 2020 - ENROLLMENT**

GRADE	NON-RESIDENT NON TUITION			MARION	MATTAPOISETT	ROCHESTER	TOTAL	differ (19 to 20)		
ELEMENTARY:	MR	MT	RCH					MR	MT	RCH
PROJECT GROW				13	21	20	54	-8	-3	-4
K	2			39	45	51	135	-16	-3	-4
1		2		54	44	56	154	-7	-11	-9
2	2	1	1	57	60	63	180	4	0	-15
3				55	54	74	183	-3	-3	15
4			1	54	57	62	173	-10	-5	-22
5			1	60	61	81	202	1	6	10
6			1	60	52	65	177	-2	-21	-3
SUB-TOTALS	4	3	4	392	394	472	1258	-41	-40	-32
JUNIOR HIGH:*				MARION	MATTAPOISETT	ROCHESTER	TOTAL			
7				60	68	65	193	-9	-6	-5
8				66	73	68	207	12	-1	-6
SUB-TOTALS				126	141	133	400	3	-7	-11
SENIOR HIGH:*				MARION	MATTAPOISETT	ROCHESTER	TOTAL			
9				40	51	45	136	-13	-1	-6
10				52	50	48	150	4	-19	-11
11				51	68	59	178	9	-1	7
12				42	71	53	166	-8	16	-4
SP				3	1	2	6	1	0	0
SUB-TOTALS				188	241	207	636	-7	-5	-14
SUB_TOTALS 7-12				314	382	340	1036	-4	-12	-25
GRAND TOTAL				706	776	812	2294	-45	-52	-57
UPPER CAPE COD:				MARION	MATTAPOISETT	ROCHESTER	TOTAL			
9				8			8			
10							0			
11				3			3			
12				6			6			
TOTAL				17	0	0	17	3	0	0
OLD COLONY:				MARION	MATTAPOISETT	ROCHESTER	TOTAL			
9					12	17	29			
10					12	19	31			
11					13	18	31			
12					5	23	28			
TOTAL					42	77	119	0	6	-5
BRISTOL COUNTY AGGIE:				MARION	MATTAPOISETT	ROCHESTER	TOTAL			
9					1	3	4			
10					1	1	2			
11				1	1	6	8			
12				3	1	3	7			
TOTAL				4	4	13	21	0	0	-2

\*not including school choice

SP= Special Program (18-22 years of age)



OLD ROCHESTER REGIONAL SCHOOL DISTRICT  
MASSACHUSETTS SUPERINTENDENCY UNION NO. 55

**OCTOBER 1, 2019 - ENROLLMENT**

GRADE	NON-RESIDENT NON TUITION			MARION	MATTAPOISETT	ROCHESTER	TOTAL	differ (18 to 19)		
ELEMENTARY: TABOR	MR	MT	RCH					MR	MT	RCH
PROJECT GROW				21	24	24	69	-2	-2	-1
K		2		55	48	55	158	2	0	-6
1	2	1	1	61	55	65	181	3	-5	-12
2			1	53	60	78	191	-6	8	21
3			1	58	57	59	174	-3	-3	-20
4			1	64	62	84	210	9	7	17
5				59	55	71	185	-2	-10	3
6				62	73	68	203	-14	3	-7
SUB-TOTALS	2	3	4	433	434	504	1371	-13	-2	-5
JUNIOR HIGH:*	School Choice			MARION	MATTAPOISETT	ROCHESTER	TOTAL			
7	1			69	74	70	213	12	-2	-1
8	14			54	74	74	202	-13	3	3
SUB-TOTALS	15			123	148	144	415	-1	1	2
SENIOR HIGH:*	School Choice			MARION	MATTAPOISETT	ROCHESTER	TOTAL			
9	18			53	52	51	156	3	-17	-9
10	24			48	69	59	176	3	0	7
11	26			42	69	52	163	-7	15	-7
12	17			50	55	57	162	2	-1	-8
SP	1			2	1	2	5	0	-1	0
SUB-TOTALS	86			195	246	221	662	1	-4	-17
ORR Jr/Sr HS total	101			318	394	365	1077	0	-3	-15
GRAND TOTAL				751	828	869	2448	-13	-5	-20
UPPER CAPE COD:				MARION	MATTAPOISETT	ROCHESTER	TOTAL			
9				4			4			
10				3			3			
11				6			6			
12				1			1			
TOTAL LPN				14	0	0	14	-5	0	0
OLD COLONY:				MARION	MATTAPOISETT	ROCHESTER	TOTAL			
9					11	19	30			
10					13	19	32			
11					5	24	29			
12					7	20	27			
TOTAL				0	36	82	118	0	3	-3
BRISTOL COUNTY AGGIE:				MARION	MATTAPOISETT	ROCHESTER	TOTAL			
9					1	3	4			
10				1	1	5	7			
11				3	1	4	8			
12				0	1	3	4			
TOTAL				4	4	15	23	-1	0	5

\*not including school choice

January 22, 2022

# MARION CAPITAL IMPROVEMENTS PLANNING COMMITTEE REPORT TO SELECT BOARD AND FINANCE COMMITTEE

The Capital Improvements Planning Committee (CIPC) assists Town Departments in developing capital project requests as part of the annual budget process that is approved by residents at the Spring Town Meeting. Projects or assets that cost at least \$10,000 and have a useful life of at least 5 years are defined as capital projects. A 10 year Capital Plan is also completed each year to forecast future capital needs based on new or revised plans. The CIPC visits various locations to further understand capital plans and needs and in 2021, we toured the potential new sites for DPW Operations & the Marine building. Once again, the CIPC sponsored a joint meeting to discuss capital plans with the ORR School District and Capital Committee representatives that comprise our regional school district.

Each year, Town Dept. Heads submit Capital Project requests to the CIPC that include the Department priority, budget impact, regulatory/public safety justification, equipment information (replacement, efficiency, useful life, cost reduction), alignment with the Master Plan and additional benefits to the Town. Committee members score each project based on the submission and a weighted average is calculated to create Capital Project rankings. The rankings provide an impartial perspective for the Finance Committee, Finance Director, Town Administrator and Select Board to guide them in the Budget Process. 10 year Plans are also compiled by the Committee, again based on Dept. Head submissions and provide a forecast for future Capital needs.

Thirty-four projects, totaling \$8.6 million were submitted by the Town's Department Heads and the ORR School District for FY23. Twenty projects were submitted by the Dept. of Public Works for almost \$7.2 million. Fourteen other projects, totaling \$1.4 million, were submitted by the Police, Facilities, Marine, Schools and the Council on Aging.

Below are the top ten ranked projects for the DPW (27% of the total DPW submissions) and All Other Depts. (91% of the total A/O Dept. submissions). Note that many of the DPW top 10 are regulatory and/or support public health and safety and are paid by way of fees, thus receive higher rankings. The DPW Operations Building (\$4.5 million) did not make the top 10 and was ranked lower due to how it would be funded (debt). It's also important to note that the Sewer Dept. High Flow Management Plan is required by the Administrative Consent Order and must be completed by July 2022 or we may be liable for fines.

Rank	Dept	DPW FY 23 Capital Project Requests	Cost (000's)	Rank	Dept	All Other Dept. FY 23 Projects	Cost (000's)
1	DPW Sewer	Creek Rd Station Replacement	\$750	1	Facilities	Community Center Vent Hood & Anslul System	\$43
2	DPW Sewer	Front St. Pumping Station & Force Main Design	\$250	2	Marine	New Marine Center	\$700
3	DPW Water	Emergency Chlorine Injection System	\$50	3	Facilities	Townhouse Sprinkler & ADA Compliance	\$124
4	DPW Water	Creek Rd Water Main Replacement	\$250	4	ORR Schools	Track Rehab	\$125
5	DPW Water	Emergency Generator	\$85	5	Facilities	WW Treatment Plant UV Building Roof & Skylights	\$24
6	DPW Sewer	I&I Removal	\$200	6	Sippican School	Handicap Door Access	\$16
7	DPW HWY	Office Fire Alarm & Security	\$85	7	COA	COA Van Carport Design & Engineering	\$10
8	DPW Water	Wareham Rd Water Main	\$165	8	Police	Digital Radio Upgrade	\$193
9	DPW Sewer	High Flow Management Plan	\$40	9	Sippican School	HVAC Management System Recommission	\$38
10	DPW Water	Unidirectional Flushing Plan	\$40	10	ORR Schools	Asphalt Repair	\$25

Attachment #1 contains ALL of the ranking results for FY23.

The funding sources for all of the thirty-four FY23 Capital Projects are estimated as follows:

	General	Sewer Enterprise	Water Enterprise	Marine Enterprise	Debt	Total
Amount (000's)	\$1,122	\$1,525	\$740	\$700	\$4,500	\$8,587

Attachment 2 is the projected 10 Year Capital Plan that is updated each year based on the submissions from the Town Department Managers and the ORR School District. Current DPW 10 year Capital estimates total \$67.5 million of \$78.2 million (Water Department: \$12.8 million, Sewer Department: \$28.2 million, Highway: \$26.5 million). While this is strictly a planning document that covers 10 years, it continues to reflect the need for solutions to our aging Sewer, Water & Highway infrastructure.

Respectfully,

Paul Naiman, Chair  
Dick Giberti, Secretary  
Casey Barros

Dave Janik  
Steve Nojeim  
John Waterman-Select Board Representative

Bill Marvel-Finance Committee  
Representative

## Attachment #1

Rank	Dept	FY 23 Capital Project Requests	Cost (000's)	Funding
1	DPW Sewer	Creek Rd Station Replacement	\$750	Enterprise
2	Facilities	Community Center Vent Hood & Ansul System	\$43	General
3	DPW Sewer	Front St. Pumping Station & Force Main Design	\$250	Enterprise
4	DPW Water	Emergency Chlorine Injection System	\$50	Enterprise
5	DPW Water	Creek Rd Water Main Replacement	\$250	Enterprise
6	DPW Water	Emergency Generator	\$85	Enterprise
7	Marine	New Marine Center	\$700	Enterprise
8	DPW Sewer	I&I Removal	\$200	Enterprise
9	DPW HWY	Office Fire Alarm & Security	\$85	General
10	DPW Water	Wareham Rd Water Main	\$165	Enterprise
11	Facilities	Townhouse Sprinkler & ADA Compliance	\$124	General
12	DPW Sewer	High Flow Management Plan	\$40	Enterprise
13	DPW Water	Unidirectional Flushing Plan	\$40	Enterprise
14	DPW HWY	DPW Operations Building	\$4,500	Debt
15	DPW Sewer	F350 4x4 Truck w/Plow Replacment	\$75	Enterprise
16	ORR Schools	Track Rehab	\$125	General
17	Facilities	Skylights	\$24	Enterprise
18	DPW Sewer	Generator Replacement	\$36	Enterprise
19	DPW Water	Asset Management Planning	\$75	Enterprise
20	Sippican School	Handicap Door Access	\$16	General
21	DPW Sewer	Silvershell Station	\$50	Enterprise
22	DPW Sewer	SCADA Replacement	\$35	Enterprise
23	COA	COA Van Carport Design & Engineering	\$10	General
24	Police	Digital Radio Upgrade	\$193	General
25	DPW Sewer	Force Main Evaluations	\$25	Enterprise
26	DPW HWY	Street Sweeper	\$330	General
27	Sippican School	HVAC Management System Recommission	\$38	General
28	DPW Water	F350 4x4 Truck w/Plow Replacment	\$75	Enterprise
29	ORR Schools	Asphalt Repair	\$25	General
30	Police	Replacement Cruiser	\$68	General
31	DPW Sewer	Bio-Filter Media Replacement	\$40	Enterprise
32	Sippican School	VCT Flooring Replacement	\$25	General
33	Sippican School	Window Seals	\$20	General
34	Sippican School	Technology Upgrade	\$20	General
		<b>Total ALL FY23 Capital Requests</b>	<b>\$8,587</b>	

Attachment #2 Capital Improvements 10 Year Plan FY23-32		FY 2023 (000's)	FY 2024 (000's)	FY 2025 (000's)	FY 2026 (000's)	FY 2027 (000's)	FY 2028 (000's)	FY 2029 (000's)	FY 2030 (000's)	FY 2031 (000's)	FY 2032 (000's)	CIPC Place -holder (000's)	TOTAL (000's)	Comments
Facilities														
Town House Renovations		124	1,500									1,700	3,324	F23:Design/Bid Docs for interior ADA and Fire Suppression System;F24 Construction;CIPC Placeholder to Complete Renovation: \$1,700K
Library & Museum			30	20		80				30			160	F24: Window Sashes; F25: Siding & Trim; F27: Engineering, Replace HVAC System; F31: Paint Exterior
Music Hall				10									10	F25:Fix Storm Drainage
Community Center		43	120	15						15		100	293	F23: Kitchen Ansul System; F24: Design/Bid Docs, new roof;F25;New Windows;F31 Rooftop AC Condenser; Placeholder Family Bathroom
Water Dept. Main Station Renovation			50										50	F24: New Windows, Doors, Roof, Repoint Brick, Replace Soffit, Fascia & Gutters
Sewer Department		24								500			524	F23: Disc/Filter Building Roof; F31: Main Building Roof & Flashing
Fire Station #1 Restroom			40										40	F24: Restroom Construction
Fire station #2 Restroom & Foyer Remodel						60							60	F27: Exterior Siding/Trim, Paint
Police Station					20								20	F26: Condenser Deck, Siding on East Side, R22 to 410A Refrigeration
Water														
Creek Road Water Main		250											250	600 LF of 10" Water Main.
Wareham Rd Water Main		165	2,700										2,865	5,700 LF of 12" Water Main.
Point & Delano Water Main					2,900								2,900	Design & shovel ready 7,400 LF 12" Water Main.
Cottage Street Water Main				350									350	Phase 1B 1,050 LF of 8" Water Main.
Pitcher Street Water Main				370									370	High priority 1,000 LF of 8" Water Main.
Pt Rd South to Kittanett Water Main						140	2,300						2,440	High priority 5,700 LF of 12" Water Main.
Point Rd North (Cleaning & Lining)							60	1,500					1,560	Priority 2: 6,000 LF of 10"
Stoney Run, Dexter Rd, Cove St, 2nd Street Water Mains									50	800			850	High priority 2,300 LF of 8" Water Main.
Parallel Water Main Transfer: Delano, Ichabod, Rezendes, Fraser, Sippican, Point										25	250		275	Priority II from the WDS Update
Point Rd Tank Evaluation				200									200	Decommission tank- ex communications equipt
Mill St Tank Evaluation					200								200	Decommission tank- ex communications equipt
Benson Brook Rd Tank Rehab														Cost tbd
Emergency Chlorine Injection		50											50	Install Perry Hill, Metering Station, and Wolf Isl.
Asset Management Plan		75	20										95	Potential Grant
F350 4x4 Truck with Plow		75	75			75							225	
Emergency Generator		85											85	Power outage prevention
Unidirectional Flushing Plan		40											40	Required to maintain infrastructure.

Attachment #2 Capital Improvements 10 Year Plan FY23-32		FY 2023 (000's)	FY 2024 (000's)	FY 2025 (000's)	FY 2026 (000's)	FY 2027 (000's)	FY 2028 (000's)	FY 2029 (000's)	FY 2030 (000's)	FY 2031 (000's)	FY 2032 (000's)	CIPC Place -holder (000's)	TOTAL (000's)	Comments
<b>Sewer</b>														
Creek Road Station Replacement	750	2,250											3,000	Regulatory-Grant match
Front Street Station and Force Main	250	2,750	750										3,750	Regulatory
F350 4x4 Truck	75								75				150	
High Flow Management Plan	40												40	Regulatory
I/I Removal Program	200	200	200	200	200	200	200	200	200	200	200		2,000	Regulatory
Silvershell Station Assessment	50	40											90	Regulatory
Force Main Evaluations	25	25	25	25	25								100	Regulatory
Generator Replacement	36			25									61	Regulatory
SCADA Replacement	35							35					70	Regulatory
Bio-Filter Media Replacement	40						42						82	Regulatory
Accelerated I/I Removal Program					1,500								1,500	
I/I Flow Monitoring						175							175	
River Road Area Sewer Design		100											100	
Indian Cove Sewer							340	5,090					5,430	
Indian Cove Sewer - GS/RE Services								763					763	
FOG Program												25	25	
Industrial Monitoring/Inspections												25	25	
Construction to Comply with TP Limits					1,810								1,810	
Design to Comply with TP Limits					270								270	
GS/RE to Comply with TP Limits					270								270	
Chemical Phosphorus Removal					750								750	
Gravity Thickener								2,000					2,000	
Third SBR							4,000						4,000	
SCADA/Stations Radio Replacement		50											50	
F350 4x4 Truck with Crane		100											100	
Jetter		100											100	
Oakdale Station Resiliency Planning		50											50	
Parkway Station Resiliency Planning				75									75	
Point Road Station Generator Enclosure		30											30	
Stoney Run Station Assessment						75							75	
WPCF Sidestream Wetwell		100											100	
WPCF Concrete Repairs - SBR/Garage/Inlet Tanks				750									750	
Sludge Disposal				50	50	50	50	50	50	50	50		400	
<b>Highway</b>														
New DPW Operations Building	4,500												4,500	
Street Sweeper	330												330	
DPW Office / WPCF	85												85	Fire Alarm & Security System Replacement
5-Year Pavement Mngmt Plan Update				33					38				71	
Phase 1B Construction				6,000									6,000	Front, Main, Cottage, and Hiller Streets
Phase 4 - Construction				4,850									4,850	Spring Street
Phase 2 -Design					475								475	Main, School, Pleasant, and Clark Streets

Attachment #2 Capital Improvements 10 Year Plan FY23-32		FY 2023 (000's)	FY 2024 (000's)	FY 2025 (000's)	FY 2026 (000's)	FY 2027 (000's)	FY 2028 (000's)	FY 2029 (000's)	FY 2030 (000's)	FY 2031 (000's)	FY 2032 (000's)	CIPC Place -holder (000's)	TOTAL (000's)	Comments
Phase 2 - Construction Phase 3 - Design Phase 3 - Construction						5,105							5,105	Main, School, Pleasant, and Clark Streets
					500								500	Front Street
						4,599							4,599	Front Street
<b>Police</b>														
Ballistic Vests														
Radio Upgrades		193				25							25	25 Total, 5 year life, possible grants
Security System Camera Upgrades			24										193	Digital conversion, including Fire Dept.
Network servers and software						18	28						52	Update 5 cameras to hi-res every 5 yrs
Station UPS Battery Replacement													18	Current server purchased in 2018
Computer Equipment Upgrade				15	11								11	Battery & capacitors have 5 yr life
Weapons Upgrade								12					15	Upgrade workstations
Body Cameras									15				12	Weapons replacements
Vehicle Replacements		68			72			74			76		15	Anticipated future standard practice
													290	Replace cruisers every 3rd yr
<b>Fire and EMS</b>														
Phased Air Pack replacement			35		35		35		35				140	Grant possible
New Pumper Truck								650					650	Replaces 2004 Engine 2
Command Car						55							55	Replaces 2018 vehicle
Replacement Ambulance				400					450				850	Replace each Ambulance every 10-15 yrs
Ladder Rebuild/Replacement					400								400	Refurb/buy used truck, current built in '91
Lucas CPR replacement					35								35	Possible grants to cover
Squad Truck Replacement			65										65	Replaces 2011 F350 vehicle
Fire Station #2 Diesel Generator											42		42	Will be requested at Fall Town Meeting
<b>Marine</b>														
Patrol Boat Replacement					600								600	Building future reserve
Outboard Replacements				25			25			25			75	MH2: F24, F28, F31 MH3 (75% reimbursement)
Vehicle Replacement						70			55				125	F27: replace 2 F250's, F30: HM vehicle
Channel Markers Replacement Crane								25					25	Barge Crane Replacement
New Marine Building		700											700	303 Grant secured, future Grants available
<b>Sippican School</b>														
VCT Floor Tile Replacement		25		25		25		25		25			125	Phased floor replacement
Chiller				35									35	Refurbish chiller compressors
HVAC System Upgrade		38											38	Update & recommission
Roof Top Unit Phased Overhaul				50	50	50							150	Update & recommission
Phased Roof Section Replacement							60	60	60	60	60		300	Will be 27 years old
Window Seals		20											20	Repairs to existing windows
Tech Upgrades		20	20	20	20								80	Access points & switches
Handicap Door Access		16											16	Main entrance ADA compliant auto doors
Glycol install										120			120	Install Glycol into HVAC system
PA & Clock System Replacement					25								25	Building Replacement and Update
Tech Classroom Hardware Upgrade			42	42									84	Camera updates & 22 Classroom Touchscreens

Attachment #2 Capital Improvements 10 Year Plan FY23-32		FY 2023 (000's)	FY 2024 (000's)	FY 2025 (000's)	FY 2026 (000's)	FY 2027 (000's)	FY 2028 (000's)	FY 2029 (000's)	FY 2030 (000's)	FY 2031 (000's)	FY 2032 (000's)	CIPC Place -holder (000's)	TOTAL (000's)	Comments
<b>ORR School</b>														
Track Rehab		125											125	Marion's portion (27%)
Road & Parking Lot Asphalt Repair		25	20	20									65	Marion's portion (27%)
Phased VCT Floor Tile Replacement			20	20	20	20	20	20	20	20	20		180	Marion's portion (27%)
Grounds Maintenance Equipt.			24										24	Marion's portion (27%)
Tech Ed Room Upgrade				32									32	Marion's portion (27%)
Foodservice Equipt Replacement				16		16		16					48	Marion's portion (27%)
Phased Furniture Replacement				9	9	9	9	9	9				54	Marion's portion (27%)
Tennis Court Rehab				20									20	Marion's portion (27%)
Boiler Combustion Control Update			19										19	Marion's portion (27%)
District Truck Replacement							15						15	Marion's portion (27%)
<b>Upper Cape</b>														No information currently available
<b>Recreation</b>														
Lawnmowers								30					30	Replacement mowers for ball fields
<b>Council On Aging</b>														
Carport for Van Protection		10	50										60	FY 23 Design, FY 24 Build
Walk In Cooler & Freezer			40										40	Replace broken unit
Van Replacement				60									60	Likely to be paid for by donations/grants
Additional Programming Space												100	100	Placeholder for future addition
<b>Total</b>		<b>8,587</b>	<b>10,689</b>	<b>14,512</b>	<b>10,247</b>	<b>10,847</b>	<b>7,184</b>	<b>10,559</b>	<b>1,057</b>	<b>1,870</b>	<b>656</b>	<b>1,992</b>	<b>78,200</b>	